The
PHI BETA KAPPA
Society

Council Bulletin

Forty-Fifth Triennial Council
August 2 – 4, 2018
Boston, Massachusetts
MINUTES OF THE MEETING OF THE
FORTY-FIFTH TRIENNIAL COUNCIL

The 45th Triennial Council of The Phi Beta Kappa Society met in Boston, Massachusetts on August 2-4, 2018, at the Westin Copley Place. In addition to three plenary sessions, there were meetings of the Phi Beta Kappa Senate, its Executive Committee, the District officers, the Association Delegates, Chapter Delegates, and the Council committees. There were also a series of breakout sessions for all delegates, a welcome reception including three Visiting Scholar (En)Lightning Talks, a full Visiting Scholar lecture by Dr. Barbara Grosz, and a reception and banquet featuring remarks by Distinguished Services to the Humanities Award Winner, Dr. Lonnie Bunch III.

The following Society officers were in attendance at the 45th Council:

Catherine White Berheide, President
Lynn Pasquerella, Vice President
Frederick M. Lawrence, Secretary/CEO
Eva Caldera, Associate Secretary/COO
Jonathan Lewis, Treasurer

SENATORS IN ATTENDANCE

Christine Cano
Susan Carlisle
Linda Greenhouse
Susan Hagen
Zev Handel
Jean Howard
Esther Jones
Vera Junkers
Robert Koons
Jeffrey Kovac

Michael Lubin
Amy Mulnix
Eric Nye
Suzie Park
John Pope
Peter Quimby
Howard Segal
Katherine Soule
Calvin Van Niewaal
Kathleen Woodward

PAST PRESIDENTS IN ATTENDANCE

Allison Blakely
Niall Slater
Katherine Soule

CHAPTER DELEGATES

AGNES SCOTT COLLEGE
ALBION COLLEGE
ALFRED UNIVERSITY

Cristen Casey
ALLEGHENY COLLEGE  Patrick Jackson
ALMA COLLEGE  Michael Selmon
AMERICAN UNIVERSITY  Donald Williamson
AMHERST COLLEGE  Janet Tobin, Natasha Staller
ARIZONA STATE UNIVERSITY  Paul LePore
AUBURN UNIVERSITY  David Carter
AUGUSTANA COLLEGE  Sarah McDowell
AUSTIN COLLEGE  Mark Heabert
BATES COLLEGE
BAYLOR UNIVERSITY  Adrienne Harris, Viola Osborn
BELOIT COLLEGE  Robert LaFleur
BIRMINGHAM-SOUTHERN COLLEGE  Mark Rupright
BOSTON COLLEGE  Kenneth Craig
BOSTON UNIVERSITY  Jeffrey Henderson
BOWDOIN COLLEGE
BOWLING GREEN STATE UNIVERSITY
BRANDEIS UNIVERSITY
BROOKLYN COLLEGE - CUNY  Sharona Levy
BROWN UNIVERSITY
BUCKNELL UNIVERSITY
BUTLER UNIVERSITY  Rusty Jones
CALIFORNIA STATE UNIVERSITY, LONG BEACH
CARLETON COLLEGE  Christopher Tassava
CARNegie MELLON UNIVERSITY  William Alba
CASE WESTERN RESERVE UNIVERSITY  Angela Ciccia
CENTRE COLLEGE  Jason Doroga
CHATHAM UNIVERSITY  Elisabeth Roark
CITY COLLEGE OF NEW YORK
CLAREMONT MCKENNA COLLEGE
CLARK UNIVERSITY
CLEMSON UNIVERSITY
COE COLLEGE  David Nordmann
COLBY COLLEGE  Karen Gillum
COLGATE UNIVERSITY  Constance Harsh
COLLEGE OF SAINT BENEDICT AND ST JOHN'S UNIVERSITY  Clark Cotton
COLLEGE OF THE HOLY CROSS  Stephanie Yuhl
COLORADO COLLEGE  Ted Lindemnan
COLORADO STATE UNIVERSITY
COLUMBIA UNIVERSITY - BARNARD COLLEGE
COLUMBIA UNIVERSITY - COLUMBIA COLLEGE
COLUMBIA UNIVERSITY - SCHOOL OF GENERAL STUDIES
CONNECTICUT COLLEGE  MaryAnne Borrelli
CORNEll COLLEGE  David Yamanishi
CORNEll UNIVERSITY
CREIGHTON UNIVERSITY  William Stephens
DARTMOUTH COLLEGE  Katherine Soule
DAVIDSON COLLEGE
DENISON UNIVERSITY  Ashwin Lall
DEPAUW UNIVERSITY  Kevin Kinney
DICKINSON COLLEGE  Tara Fischer
DRAKE UNIVERSITY  Elisabeth West
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LOUISIANA STATE UNIVERSITY
LOYOLA UNIVERSITY CHICAGO        Anne Hupert
LOYOLA UNIVERSITY MARYLAND        Thomas McCreight
LUTHER COLLEGE                    Lise Kildegaard
MACALESTER COLLEGE               Terence Boychuk
MANHATTAN COLLEGE                 Maria Maust-Mohl
MARIETTA COLLEGE                  Kathryn McDaniel
MARQUETTE UNIVERSITY              James South
MARY BALDWIN UNIVERSITY           Lydia Petersson
MASSACHUSETTS INSTITUTE OF TECHNOLOGY Jeffrey S. Ravel
MC DANIEL COLLEGE                 Michele Gribben
MERCER UNIVERSITY                 David Davis
MIAMI UNIVERSITY                  Leah Wasburn-Moses
MICHIGAN STATE UNIVERSITY         Robert Bell
MIDDLEBURY COLLEGE                Don Wyatt
MILLS COLLEGE                     Jennifer Yates
MILLSAPS COLLEGE                  David Morrow
MOUNT HOLYOKE COLLEGE             Craig Woodard
MUHLENBERG COLLEGE                NEW YORK UNIVERSITY
NORTH CAROLINA STATE UNIVERSITY   Brian Peters
NORTHEASTERN UNIVERSITY           Deborah Rosenberg
OBERLIN COLLEGE                   Robert Geitz
OCCIDENTAL COLLEGE                Renee Baran
OHIO UNIVERSITY                   Barbara Macleod
OKLAHOMA STATE UNIVERSITY         Perry Gethner, Randi Eldevik
OREGON STATE UNIVERSITY           Kevin Gable
PENNSYLVANIA STATE UNIVERSITY     Thomas Beebee
POMONA COLLEGE                    Karl Johnson
PRINCETON UNIVERSITY              Olga Hasty
PURDUE UNIVERSITY                 Karl Brandt
QUEENS COLLEGE - CUNY            Thomas Bird
RANDOLPH COLLEGE                  RANDOLPH-MACON COLLEGE
RANDOLPH-MACON COLLEGE            Mark Malin
REED COLLEGE                      David Sacks
RHODES COLLEGE                    Jennifer Sciubba
RICE UNIVERSITY                   Justin Schilke
RIPON COLLEGE                     DARCY POWELL
ROANOKE COLLEGE                   Jules Gleicher
RUTGERS UNIVERSITY - DOUGLASS     Cara Macaluso, Jessica Zura
RUTGERS UNIVERSITY - NEW BRUNSWICK
RUTGERS UNIVERSITY - NEWARK       Shantanu Bhatt
SAINT JOSEPH'S UNIVERSITY         Robert Pampel
SAINT MICHAEL'S COLLEGE           William Karstens
SAN DIEGO STATE UNIVERSITY        Robert Shanklin
SAN FRANCISCO STATE UNIVERSITY    ROBERT SHANKLIN
SCRIPPS COLLEGE
SEWANEE: THE UNIVERSITY OF THE SOUTH
SKIDMORE COLLEGE
SMITH COLLEGE
SOUTHERN METHODIST UNIVERSITY
SOUTHWESTERN UNIVERSITY
SPelman COLLEGE
ST. CATHERINE UNIVERSITY
ST. LAWRENCE UNIVERSITY
ST. MARY’S COLLEGE OF MARYLAND
ST. OLAF COLLEGE
STANFORD UNIVERSITY
STATE UNIVERSITY OF NEW YORK AT ALBANY
STATE UNIVERSITY OF NEW YORK AT BINGHAMTON
STATE UNIVERSITY OF NEW YORK AT BUFFALO
STATE UNIVERSITY OF NEW YORK AT GENESEO
STATE UNIVERSITY OF NEW YORK AT STONY BROOK
STETSON UNIVERSITY
SWARTHMORE COLLEGE
SWEET BRIAR COLLEGE
SYRACUSE UNIVERSITY
TEMPLE UNIVERSITY
TEXAS A&M UNIVERSITY
TEXAS CHRISTIAN UNIVERSITY
TEXAS TECH UNIVERSITY/ WTEM ASSOC
THE CATHOLIC UNIVERSITY OF AMERICA
THE COLLEGE OF NEW JERSEY
THE COLLEGE OF WOOSTER
THE OHIO STATE UNIVERSITY
TRINITY COLLEGE (CT)
TRINITY UNIVERSITY
TRINITY WASHINGTON UNIVERSITY
TRUMAN STATE UNIVERSITY
TUFTS UNIVERSITY
TULANE UNIVERSITY
UNION COLLEGE
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UNIVERSITY OF CALIFORNIA - SANTA CRUZ
UNIVERSITY OF CHICAGO
UNIVERSITY OF CINCINNATI
UNIVERSITY OF COLORADO
UNIVERSITY OF CONNECTICUT

Charles Kamm
Emily Puckette, Stephanie McCarter
Denise McQuade
Daniel Reynolds
James Kilfoyle
Mona Phillips
Meghan Mason
Shayla Withereill
Angela Draheim
Adam Berliner
Mark Tendall
Anthony DeBlasi
John Starks
Megan Stewart
Lisa Smith, Douglas Baldwin
Richard Gerrig
Krista Thomason, Matt Zucker
Lynn Laufenberg
Chris Wolfgang
David Grant
Marc Lochbaum
Jennifer Paxton
David Venturo
Mary Ellen Jenkins
John Mason
Dereck Daschke
Jan Pechenik, David Proctor
Brian Brox
John Myers
Tammy Lorince
Mary Duggan
Karen Olson
Virginia Trimble
Sharon Underdahl
Carl Cranor
Kathleen French
Jason Nielsen
Ronald Gornyn
Todd Herzog
Roy Peterson
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<td>UNIVERSITY OF DALLAS</td>
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UNIVERSITY OF VIRGINIA  Marcia Childress
UNIVERSITY OF WASHINGTON  Heidi Tilghman, Zev Handel
UNIVERSITY OF WISCONSIN - MADISON  Catherine Stafford
UNIVERSITY OF WISCONSIN - MILWAUKEE  Suzanne Weslow
UNIVERSITY OF WYOMING  Carol Frost, Eric Nye
URSINUS COLLEGE  Randa Duvick
VALPARAISO UNIVERSITY  Douglas Norton
VANDERBILT UNIVERSITY
VASSAR COLLEGE
VILLANOVA UNIVERSITY
VIRGINIA TECH  Jeffrey Norton
WABASH COLLEGE  Jeffrey Beck
WAKE COUNTY  Bernadine Barnes
WAKE FOREST UNIVERSITY  Erik Rueter
WASHINGTON & JEFFERSON COLLEGE  Emily Cook
WASHINGTON AND LEE UNIVERSITY  Julie Markin
WASHINGTON COLLEGE  Alyssa Ferguson
WASHINGTON STATE UNIVERSITY  Vincent Sherry
WASHINGTON UNIVERSITY
WAYNE STATE UNIVERSITY
WELLESLEY COLLEGE  Deborah Gagnon
WELLS COLLEGE  Steven Horst
WESLEYAN UNIVERSITY  Harry Finklea
WEST VIRGINIA UNIVERSITY  Jason Glatz
WESTERN MICHIGAN UNIVERSITY  Lindsay Flynn
WHEATON COLLEGE  Andrea Dobson
WHITMAN COLLEGE
WILLAMETTE UNIVERSITY
WILLIAM & MARY  Adam Anthony, Jodi Fisler
WILLIAMS COLLEGE  Frederick Strauch
WILSON COLLEGE  Kelly Spiese
WITTENBERG UNIVERSITY  Anders Tune
WOFFORD COLLEGE  Richard Stone
XAVIER UNIVERSITY
YALE UNIVERSITY  George Levesque

ASSOCIATION DElegates

ARIZONA
Phoenix Association  Ann-Marie Anderson
Tucson Area Association

CALIFORNIA
Northern California Association  Mary Gilliland, Judith Hardardt
San Diego Association  Margit Smith
Southern California Association  Carolann Bennett, Bette Harris

COLORADO
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<td>Patti Marrinan</td>
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<td>MONTANA</td>
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<td>NEBRASKA</td>
<td>Omaha Association</td>
<td>Jenni Schlossman</td>
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NEVADA
Southern Nevada Association             Theresa Le

NEW HAMPSHIRE-VERMONT
Northern New England Association         George Dameron

NEW MEXICO
Los Alamos Association

NEW YORK
New York City Association                Jacques Ohayon, Alan Wong, Matthew Kriegsman

NORTH CAROLINA
Central Carolina Association
Eastern Carolina Association
Wake County Association                  Jeffrey Braden

OHIO
Cleveland Association                    Judith Cetina

OKLAHOMA
Oklahoma Association                     Catherine Brothers

OREGON
Oregon Association                       Austin Deakins

PENNSYLVANIA
Delaware Valley Association
Pittsburgh Association                   William Howard
                                         Cheryl Choice

SOUTH CAROLINA
Lowcountry Association                   Maxwell Mowry

TENNESSEE
Chattanooga
Nashville Association                    Suzanne Kessler

TEXAS
Greater Austin Association
Greater Houston Association
North Texas Association                   Suzon Kemp
North Texas Association                   Andrew Davis
West Texas/East New Mexico Association   Bruce Thomas
                                         Marc Lochbaum

VIRGINIA
Richmond Association                    Marianna Moynihan

WASHINGTON
Puget Sound Association                 Linda Willenberg

INTERNATIONAL
London Association

DISTRICT OFFICERS

NEW ENGLAND DISTRICT
(Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont)

Carol O’Donnell, Chair
George Markowsky, Vice Chair
Molly Stapleton, Secretary-Treasurer

MIDDLE ATLANTIC DISTRICT
(Delaware, New Jersey, New York, Pennsylvania)

Joseph Koterski, Chair
Douglas Norton, Vice Chair
Vera Junkers, Secretary-Treasurer

EAST CENTRAL DISTRICT
(Illinois, Indiana, Michigan, Ohio)

David Burkam, Chair
Amy Jones Richardson, Vice Chair
Elizabeth Lewis Pardoe, Secretary-Treasurer

NORTH CENTRAL DISTRICT
(Iowa, Kansas, Minnesota, Missouri, Nebraska, North Dakota, South Dakota, Wisconsin)

Robert LaFleur, Chair
Barry Lawson, Treasurer
Judith Lynn Sebesta, Secretary

SOUTH ATLANTIC DISTRICT
(District of Columbia, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia, West Virginia)

Catherine M. Griggs, Chair
David Morror, Vice Chair
George Pruden, Secretary-Treasurer

SOUTH CENTRAL DISTRICT
(Alabama, Arkansas, Kentucky, Louisiana, Mississippi, Oklahoma, Tennessee, Texas)

Marc Lochbaum Chair
Joyce Pulich, Secretary

WESTERN DISTRICT

Ann-Marie Anderson, Chair
Anna S. Blout, Secretary

SPECIAL DELEGATES IN ATTENDANCE

Non-voting attendees from recent graduation classes of sponsoring institutions

Boston University
Dartmouth College
Dartmouth College
Williams College
Yale University
Yale University
Yale University

Jonathan Hauser
Jessica Lu
Rafael Nunez
Ivan Badinski
Christopher Malley
Rose Taylor
James Diao

CONFERENCE OF ASSOCIATION DELEGATES OFFICERS

Judi Strauss-Lipkin, Chair
Elizabeth Marshall Anderson, Secretary

COMMITTEE ON QUALIFICATIONS

Amy Mulnix, Chair
Maxine Atkinson
William Beardsley
S. Raj Chaudhury
Andrea Dobson
Wendy Dunn
Bridget Keegan
Robert LaFleur
Lynn Pasquerella
Howard Segal
Alan Stolzenberg
Don Wyatt

COUNCIL NOMINATING COMMITTEE

Jeanne Toungara, Chair
Elizabeth Marshall Anderson
Joseph Gordon
Bette Napoli Harris

Molly Stapleton
Suzie Park
Cal Van Niewaal

PARLIAMENTARIAN

Susan Eads Role
### GUESTS

Edward Burger, Senate Nominee  
Edward Ray, Senate Nominee  
Judith Shapiro, Senate Nominee  
Kathleen McGarry, Senate Nominee  
Steven Miller, Senate Nominee  
Simon Lorne, Secretary’s Circle  
Madelyn Torchin, Secretary’s Circle  
Barbara Grosz, Visiting Scholar Lecturer  
William Bialek, Visiting Scholar (En)Lightning Talk Speaker  
David Haberman, Visiting Scholar (En)Lightning Talk Speaker  
Jennifer Hochschild, Visiting Scholar (En)Lightning Talk Speaker  
Chip deMatteo, Hand & Hammer  
Mike Boland, Hand & Hammer  
Catherine Jaffe, Texas State University  
James Bennett, PBK Member

### APPLICANT CHAPTER ATTENDEES

<table>
<thead>
<tr>
<th>University</th>
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<tr>
<td>Chapman University</td>
<td>Glenn Pfeiffer</td>
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<td>Kyndra Rotunda</td>
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<td>Chapman University</td>
<td>Lisa Leitz</td>
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<td>Loyola Marymount University</td>
<td>David Sapp</td>
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<td>Loyola Marymount University</td>
<td>Nicolas Rosenthal</td>
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<td>Loyola Marymount University</td>
<td>Thomas Poon</td>
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<td>Mississippi State University</td>
<td>Christopher Snyder</td>
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<td>Mississippi State University</td>
<td>Judy Bonner</td>
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<td>Mark Keenum</td>
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<td>Molly Zuckerman</td>
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<td>Charles Adams</td>
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<td>Eric Eisenberg</td>
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<td>University of South Florida</td>
<td>Ralph Wilcox</td>
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TRIENNIAL AWARD WINNERS

Lonnie Bunch III – Distinguished Service to the Humanities Award
John Churchill – President’s Award and Judith Krug Medal
Katherine Soule – John Hope Franklin Award
Nancy Weiss Malkiel – Sidney Hook Memorial Award

TRIENNIAL SPONSORS

GOLD

Boston University
Brown University
Dartmouth University
Phi Beta Kappa Alumni Association of Greater Houston
Yale University

SILVER

Bowdoin College
Tufts University
Williams College

BRONZE

Amherst College
Bates College
University of Massachusetts Amherst
Wellesley College
FIRST PLENARY SESSION
August 3, 2018

1. The Council convened for its first plenary session on Friday, August 3, at 9:00 a.m. in the America Ballroom of the Westin Copley Place in Boston, Massachusetts. President Catherine White Berheide greeted the delegates and called the 45th Triennial Council to order. She extended special greetings to immediate past president Katherine R. Soule, as well as to past presidents Niall Slater and Alison Blakely.

2. The President acknowledged the delegates in the room, expressing thanks for their attendance and remarking upon the diversity of institutions, geographic range, and age range represented by the attendees. She also extended special greetings to the seven representatives from the Class of 2018, newly inducted members of the Society who were included as non-voting special delegates for the first time at a Triennial Council.

3. President Berheide expressed thanks to Ms. Laura Hartnett, Deputy Director of Chapter and Association Relations, for her extraordinary effort in planning the Council Meetings. The President also expressed thanks to the entire staff of the Society’s national office for their work.

4. President Berheide explained that the 45th Council deliberations would be assisted by two committees composed of delegates. She introduced them by naming their chairs and thanking them in advance for their efforts on the Council’s behalf. Those committees were:

   **Committee on Tellers, Credentials, and Rules**
   Chair: Andrea Dobson, Whitman College
   Austin Deakins, Oregon Association
   David Morrow, Morehouse College
   Milena Rodban, Goucher College
   Louise Underdahl, UCLA

   **Committee on Resolutions**
   Chair: Jeremiah Fisher, Florida State University
   David Burkam, University of Michigan
   Perry Gethner, Oklahoma State University
   Tara Fischer, Dickinson College
   Linda Willenberg, Puget Sound Association

5. The President introduced the other people on the dais: Frederick M. Lawrence (Secretary/CEO of the Phi Beta Kappa Society) and Susan Eads Role (Council Parliamentarian).

6. Head Teller Andrea Dobson was recognized for the first Credentials Report. After thanking the national office staff and her fellow committee members for her work, she reported that as of 8:00 a.m. on Friday, August 3, there were 211 chapter delegates representing 197 chapters, 41 association delegates representing 34 associations, 22 Senators, eight of whom were also serving as delegates, and three past presidents. Therefore, the total number of delegates entitled to vote was 277. In addition, there were 27 nonvoting attendees, including six special delegates from the class of 2018, bringing the total registration for the Council to 304. Two more reports were anticipated at subsequent plenary sessions. President Berheide, hearing no questions or concerns, declared the report of the Committee on Credentials approved by unanimous consent.

7. President Berheide then called for an approval of the minutes of the 44th Triennial Council as published in the Council Bulletin on the Society’s website. She thanked Laura Hartnett for her work.
in compiling the information and writing the minutes of the meeting. There were no additions or corrections, and the minutes were declared approved as distributed.

8. Before proceeding to additional business, President Berheide recognized Tim Alcott of Padgett Communications to introduce the electronic voting system that would be used throughout the Council.

9. Following the presentation, the President introduced the Standing Rules of the Council for adoption. She explained these standing rules, recommended by the Parliamentarian and approved by the Executive Committee, would remain in place to govern the proceedings of the 45th Triennial Council. Many of the rules address issues raised in the 44th Triennial Council and seek to streamline procedures so more substantive matters could be addressed.

10. Chair of the Committee on Credentials, Tellers, and Rules Andrea Dobson was recognized to present the rules. She referred to the print copy (See Appendix A) in the delegates’ registration folders and read through the rules aloud. Following discussion on the floor, President Berheide called for a vote. There being more than two-thirds of delegates in favor, the Standing Rules of the Council were adopted. President Berheide then called for a vote on the Council Program as distributed in the delegates’ registration packets. Hearing no objection, the Council Program was adopted.

11. President Berheide then presented the proposed amendment to the Bylaws of the Phi Beta Kappa Society to the delegates for consideration. She explained that the proposed amendment was intended to address voting procedures and respond to resolutions submitted from the floor of the 44th Triennial Council that were referred to the Senate for further action. She thanked members Steven Miller of Williams College and Roger Nelson of Lewis & Clark College for their consultation on voting procedure. She reminded the delegates that if the amendment were adopted, it would take effect immediately and govern the 2018 election of Senators.

12. The President recognized Vice President Lynn Pasquerella, who moved to adopt the amendment reading as follows:

   Election of Senators shall proceed by approval voting, whereby Council members may vote for as many candidates as they wish, and candidates who receive the greatest number of votes are elected.

   Senator Katherine Soule offered an amendment from the floor concerning the possibility of a tie. The motion for amendment was seconded by Ms. Courtney Gibbons of Epsilon of New York. Following discussion on the merits of the amendment, Mr. Jeremiah Fisher of Alpha of Florida called to move the question. A vote to end debate was approved by more than two thirds of delegates, closing debate on the amendment. The vote on the amendment to the amendment, as proposed by Senator Soule, passed with more than a two-thirds majority.

   Following discussion from the floor on the newly amended amendment, President Berheide called for a vote on the amendment as follows:

   Election of Senators shall proceed by approval voting, whereby Council members may vote for as many candidates as they wish, and candidates who receive the greatest number of votes are elected. Any tie shall be broken by random selection; no runoff elections shall be held.

   The vote to approve the amendment passed with more than a two-thirds majority and took effect immediately.
13. President Berheide then issued her report to the Council on behalf of the Senate. She began by recognizing Secretary/CEO Frederick M. Lawrence, who was hired in 2016 following a nationwide search following Secretary John Churchill’s retirement. She also recognized Eva Caldera, Associate Secretary/COO who was hired in 2017 following Ronnie Roha’s retirement. She thanked the entire national office staff for their work during the past Triennium.

She continued her report by referencing the financial statement that delegates received in the Program Report, stating that the finances of the Society were sound. The endowment has continued its steady growth and is well managed by the Investment Committee of the Foundation. The finances are reviewed each year by outside auditors, and the Society is consistently given a clean opinion. She also reported that donations have increased in the past two years, notably with increased participation in the Secretary’s Circle program and small gifts from over 35,000 members across the country.

To conclude her report, President Berheide addressed two issues from the 44th Triennial Council that were referred to the Senate. The first was a charge to review the Council Procedures related to elections and voting, addressed by the current Council through the adoption of Standing Rules and the Amendment to the Bylaws.

The second issue concerned the Society’s commitment to advocate for freedom of expression and its importance in a liberal arts education. As one element of the search for the Society’s new Secretary/CEO, all applicants were asked about their experience with this issue. Secretary Lawrence’s experience and expertise were leading reasons for his selection, and he has led the Society in developing a more visible presence, through lectures, op-ed placements, and conversations across the country, about the importance of freedom of expression in higher education. President Berheide expressed her enthusiasm for this initiative and for Secretary Lawrence’s leadership of the Society.

14. Secretary Lawrence was recognized to present his report to the Council. He began his remarks by thanking President Berheide for her service and support as President, as well as remarking on the exceptional quality and dedication of the national office staff.

He reflected on the founding of the Society in a time of turmoil, connecting it to the current time of uncertainty. The founders chose that time to make the powerful statement of committing themselves to a love of learning and the ideals of education. Secretary Lawrence translated the motto, Φιλοσοφία Βίου Κυβερνήτης into “the love of learning is the helmsmen of life,” noting that a guide follows a path but a helmsmen travels into unchartered territory, which is where we found ourselves both in 1776 and 2018.

In upholding the founding ideals of the Society, Secretary Lawrence reported on the non-partisan advocacy efforts of the Society, including 20,000 legislative actions and Hill visits with members. The Society also advocated for the continued funding of the NEA and the NEH and partnered with the March for Science, he reported. In response to a resolution from the 2015 Triennial Council, the Society also led conversations on free expression and free inquiry through talks across the country led by Secretary Lawrence, as well as opinion pieces and congressional testimony.

Secretary Lawrence continued his report by emphasizing the Society’s commitment to the chapter experience on campuses and to the membership experience through all of life. He highlighted the Key Connections program, launched in 2017, designed to engage newly inducted members with alumni associations within the first five years out of school. Other program updates included the launch of the American Scholar podcast, Smarty Pants, and the Visiting Scholar podcast, Key Conversations with Phi Beta Kappa.
He concluded his report by again referencing the history of the Society and the relevance of a commitment to scholarship and the love of learning, to morality and integrity, and to friendship and civility.

15. Dr. Jeanne Toungara, chair of the Council Nominating Committee, was recognized to present the candidates for election. She thanked those who had served on the Committee with her: Molly Stapleton, Calvin Van Niewaal, Suzie Park, Bette Napoli-Harris, Elizabeth Marshall Anderson, and Joseph Gordon. She announced the nomination of Lynn Pasquerella for the office of President of the Society for the 2018-2021 Triennium. Pasquerella stood and was recognized. President Berheide called for additional nominations and, hearing none, declared nominations closed. Hearing no objection, Lynn Pasquerella was elected President by acclamation.

16. Dr. Toungara presented the nominations of Senator Susan Carlisle and Senator Peter Quimby for Vice President. Senators Carlisle and Quimby stood and were recognized. The President called for additional nominations and, hearing none, declared nominations closed. Senator Peter Quimby was elected by the delegates as Vice President for the 2018-2021 Triennium.

17. Dr. Toungara presented candidates for election for District Senator and Senator at Large, reminding delegates that full biographical materials were available on www.pbktriennial.org and abridged versions were in their registration folders. The following candidates for the office of District Senator were presented: Carol O’Donnell and Howard Segal (New England District), Bernadine Barnes and Michael Lubin (South Atlantic District), and Lamont Lindstrom and Jennifer Yates (South Central District). The following candidates for the office of Senator-at-Large were presented: Todd Breyfogle, Ed Berger, Raj Chaudhury, Susan Halsell, John Harkless, Judith Hardardt, Kathleen McGarry, Steven Miller, William Monroe, John Pope, Ed Ray, Pamela Trotman Reid, Judith Shapiro, Alan Stolzenberg, and Donald Williamson. President Berheide called for additional nominations and, hearing none, declared nominations closed. She led the delegates through voting procedures for District and At-Large Senate seats, with the intent to announce the winning candidates following the report from the Committee on Qualifications.

18. Senator Amy Mulnix, Chair of the Committee on Qualifications, was recognized to give the report of the Committee. She commented on the importance of the decision to grant a chapter, and the hard work of the Committee on Qualifications. She reviewed the committee process that brought the four recommended institutions to the Council for consideration. She described the initial application in detail, the comprehensive report, the site visit, and the committee and Senate approval process. She explained that the motto and mindset of the Committee is “more is more.” They review hundreds of pages in the reports, not including supplementary materials and online catalogues, and spend several days interviewing various parties on the campuses. She noted that the process operates on a continuous three-year cycle, with the Council vote ending one cycle and the next beginning on November 1 when the next preliminary applications are due.

Senator Mulnix remarked on issues that arose on campuses following the unanimous recommendations and approval by the Senate. The first was a Title IX issue, which was resolved through a subcommittee that received additional documentation and created a framework of review for all four campuses. The subcommittee determined each institution met the standards in that framework.

The second issue was the possibility of infringement on institutional independence and faculty governance by financial gift agreements. Each campus was again approached and asked for extensive additional materials related to gift policies. The Committee found that the documents and materials received from campuses protected academic freedom and institutional independence in the faculty governance and curriculum.
President Berheide reminded delegates that they must submit questions in writing to the Committee on Qualifications by noon of that day in order to be considered and addressed before the vote in the second plenary meeting.

19. President Berheide announced that the following candidates were elected to serve as District Senators: Carol O’Donnell (New England), Bernadine Barnes (South Atlantic), and Jennifer Yates (South Central). The following candidates were elected to serve as Senators at Large: Raj Chaudhury, John Harkless, Kathleen McGarry, Steven Miller, John Pope, Pamela Trotman Reid, and Judith Shapiro.

20. After reminding delegates of the Visiting Scholar lecture by Dr. Barbara Grosz scheduled in the same room following the session, President Berheide adjourned the first plenary meeting at 11:32 a.m.
SECOND PLENARY SESSION  
August 3, 2018

21. The second plenary session was called to order by President Berheide at 2:03 p.m.

22. Chair Dobson was recognized to give a second credentials report from the Committee on Credentials, Tellers, and Rules. She reported that 217 delegates representing 205 chapters, and 42 association delegates representing 35 associations, were registered. Twenty-two senators and three past presidents were also registered and entitled to vote. The total voting body at this juncture was 284, representing 240 different units. In addition, there were 32 non-voting attendees, including five special delegates from the 2018 inductees. Therefore, the total number of registrants to the Council is 316. The credentials report was adopted.

23. Senator Mulnix was then recognized to present the second part of the report on the Committee on Qualifications. She recognized her committee members on the dais and introduced them individually. She gave some introductory remarks addressing general questions that the committee received after the morning session.

24. President Berheide then recognized the chair of each of the visiting teams to present a summary of the application and reactions to the campus visit. Andrea Dobson reported on Chapman University, Past Senator Don Wyatt reported on Loyola Marymount University, Vice President Pasquerella reported on Mississippi State University, and Senator Amy Mulnix reported on the University of South Florida. The members of the committee responded to questions submitted in writing following the morning session, and entertained discussion on the floor.

25. President Berheide thanked Senator Mulnix and the Committee on Qualifications for their work. Votes were cast for each of the four institutions, and a 10 minute recess followed for tallying.

26. Following the recess, President Berheide declared that by collective vote of the Council, the Phi Beta Kappa faculty at Chapman University, Loyola Marymount University, Mississippi State University, and the University of South Florida were authorized to form new chapters of Phi Beta Kappa. She recognized the representatives of these institutions and congratulated them on their achievement.

27. Senator Susan Hagen, Chair of the Committee on Chapters, was recognized to present the chapter awards for the 2015-2018 Triennium. She began her report by welcoming and congratulating the new chapters and recognizing representatives from chapters that were established by a vote at the 2015 Triennial Council. Senator Hagen recognized and thanked the following members for their work on the Committee on Chapters: Zev Handel, Esther Jones, Jeffrey Kovac, Robert Koons, and Calvin Van Niewaal. She also thanked Ann McCulloch and Laura Hartnett for their outstanding support from the national office. She recognized and congratulated chapters celebrating special anniversaries during the 2018-2021 Triennium.

She then presented Outstanding Chapter awards in the following categories:
- **Small Liberal Arts College** - Dickinson College and Eckerd College
- **Private University** – University of Rochester and University of San Diego
- **Public University** – University of Mississippi and University of North Carolina at Greensboro

28. Senator Michael Lubin, Chair of the Committee on Associations, was recognized to present association awards for the 2015-2018 Triennium. He recognized and thanked the following
members for their work on the Committee on Associations: Elizabeth Marshall Anderson, Susan Carlisle, Bette Harris, Vera Junkers, Judi Strauss-Lipkin, and Suzie Park. He also thanked Ann McCulloch and Laura Hartnett for their work in support of the committee and the associations. He then recognized two associations that formed in the past triennium, the Oregon Association and the Southern Nevada Association.

He then presented Outstanding Association awards to the D.C. Association and the Atlanta Association.

29. President Berheide then presented the John Hope Franklin Award to Past President and Senator Katherine Soule. The award, created in 2011, recognizes individuals for exemplary, long-standing service to Phi Beta Kappa. Noting her dedication as Association Officer, Chapter Officer, Senator, Vice President, and President, President Berheide remarked upon Senator Soule’s deep dedication and significant service to the Society. Senator Soule joined President Berheide on the dais and was presented with a certificate of recognition.

30. President Berheide then presented the President’s Award and Krug Medal to Secretary Emeritus John Churchill. Secretary Churchill served for 15 years before his retirement in May 2016, overseeing the creation of the National Arts and Sciences Initiative, steering the Society successfully through two recessions, strengthening support for chapters and associations across the country, and establishing long-standing relationships with peer organizations. She commented on how his warm and good-natured spirit created an organization of loyal and hard-working colleagues and partners.

Secretary Emeritus joined President Berheide on the dais and gave brief remarks thanking the Council for the honor and reflecting on his time as Secretary.

31. Senator Peter Quimby was then recognized to present the Sidney Hook Memorial Award to Nancy Weiss Malkiel. This award recognizes national distinction by an individual in scholarship, undergraduate teaching and leadership in liberal arts education. Dr. Malkiel thanked the Society and the Council for this honor and gave remarks to the Council, full video of which will be made available at www.pbk.org.

32. Hearing no further business, President Berheide congratulated each award winner, and the second plenary meeting adjourned at 4:26 p.m.
33. President Berheide called the third plenary session to order at 2:00 p.m.

34. Chair Dobson was recognized to give the final credentials report from the Committee on Credentials, Tellers, and Rules. She reported that 220 delegates representing 208 chapters and 43 association delegates representing 36 associations were registered. Twenty-two senators and three past presidents were also registered and entitled to vote. The total voting body at this juncture was 288, representing 240 different units. In addition, there were 37 non-voting attendees, including seven special delegates from the 2018 inductees. Therefore, the total number of registrants to the Council is 325. The credentials report was adopted.

35. Jeremiah Fisher, Chair of the Committee on Resolutions and Motions, was recognized to present the Committee’s report.

The Committee received four proposals that it determined to be matters of basic society policy or procedure. These dealt with investment strategies made in furtherance of Phi Beta Kappa principles, a review of the Society’s motto in terms of accurate translation, a commitment to environmental research as part of its greater mission of advocacy towards the sciences, and reviewing the Society’s commitment to free expression to acknowledge the right of students to learn in a campus environment free of harassment and disrespect of all kinds. As these are all matters of policy and procedure, all four resolutions were unanimously voted and referred to the Senate pursuant to Article 10, Section 3A of the Society Bylaws.

Chair Fisher reported that the Committee received two proposals which were determined to be appropriate for consideration by the Council. These dealt with an expression of gratitude for all persons which led to the success of the 45th Triennial Council, and a consideration encouraging diversity in the Society. President Berheide accepted these recommendations and asked Chair Fisher to present the resolutions the Committee is placing before the Council for a vote.

36. The first resolution stated:
   
   Be it resolved, it is the sense of Council that the Phi Beta Kappa Society, as we approach our 250th anniversary, will encourage the diversification of membership and seek to provide access to historically under-represented and first-generation college students.

37. President Berheide opened the floor to remarks on this resolution. Remarks of general support were shared by delegates. The resolution was voted on and passed with more than the required two-thirds majority in approval.

38. The second resolution stated:

   Let it be resolved that the 45th Triennial Council of the Phi Beta Kappa Society instruct the Secretary to send greetings and expressions of the Society's deep gratitude to the members of the Council Nominating Committee.

   That the 45th Triennial Council of Phi Beta Kappa Society instruct the Secretary's CEO to send greetings and expressions of the Society's deep gratitude to the members of the Senate whose service has been completed during this Triennium.

   That the 45th Triennial Council instruct the Secretary's CEO to send greetings and expressions of the Society's deep gratitude to the following member of the Senate who completes a term
of distinguished service as President of the Phi Beta Kappa Society, Catherine White Berheide.

That the 45th Triennial Council instruct the Secretary's CEO to send greetings and expressions of the Society's best wishes to chapters and associations celebrating 50th, 100th, and 150th anniversaries in the upcoming triennium.

That the 45th Triennial Council instruct the Secretary's CEO to send greetings and expressions of the Society's deep gratitude to officers of all Phi Beta Kappa chapters and associations.

That the 45th Triennial Council instruct the Secretary's CEO to send greetings and expressions of the Society's appreciation to the Boston association of Phi Beta Kappa whose members contributed to the success of the Council.

That the 45th Triennial Council instruct the President to send expressions of the Society's appreciation to the staff of the National Office of the Phi Beta Kappa Society, and in particular, Laura Hartnett.

That the 45th Triennial Council instruct the Secretary to send greetings and expressions of the Society's appreciation to the Council Parliamentarian, Susan Eads Role.

That the 45th Triennial Council instruct the Secretary's CEO to send greetings and expressions of the Society's appreciation to the management and staff of the Westin Copley Place.

That those in attendance at the 45th Triennial Council do hereby, on behalf of the membership of Phi Beta Kappa, express most heartfelt gratitude to CEO Secretary Frederick M. Lawrence and Associate Secretary COO Eva Caldera for their great dedication and effort.

39. President Berheide opened the floor to remarks on this resolution. Delegates requested that chapters celebrating their 25th anniversaries and 200th anniversaries be added to the list of celebrations. The resolution as amended was passed with unanimous consent.

40. Chair Fisher thanked the fellow members of the Committee on Resolutions and Motions, Tara Fischer, Perry Gethner, and Linda Willenberg.

41. President Berheide opened the floor for additional business before concluding the session. Hearing none, she then made some remarks as outgoing President. She thanked the delegates for their attention and patience through important business of the Society, and for their dedication to the ideals of Phi Beta Kappa. She commented on the energy and leadership in the profound transformation of the Society during her term as President and her 18 years on the Senate and thanked the national office staff for their hard work.

She then asked the new President to come forward and accept the gavel.

42. President Pasquerella addressed the Council and expressed her appreciation to Past-President Berheide for her service to the Society and her leadership during the Triennial Council Meeting. President Pasquerella spoke on the impact of the work and ideals of the Society in a changing world, and the importance of maintaining a strong voice in the national conversations on higher education.

43. President Pasquerella announced that the 46th Triennial Council would be held on August 3 – 5, 2021 in St. Louis, Missouri. After reminding the delegates of the Council reception and banquet that evening, she adjourned the third plenary session at 3:02 p.m.
APPENDIX A

STANDING RULES OF THE COUNCIL

In order to increase the efficiency and transparency of procedure at Phi Beta Kappa Society Triennial Councils, we present the following Standing Rules of the Council to be voted upon in the first plenary session. These rules formalize practices developed over time and reiterate rules of order from the Constitution and Bylaws. Prior to the vote by the Council, the rules were reviewed with a Parliamentarian, and approved by the Committee on Credentials, Tellers, and Rules.

The Phi Beta Kappa Society
45th Triennial Council
Boston, MA
August 2 – 4, 2018

STANDING RULES OF THE COUNCIL

1. Only credentialed delegates shall be permitted to make motions, debate, or vote. Credentialed delegates are defined by the Constitution of the Phi Beta Kappa Society:
   Except as otherwise provided, each chapter, chartered association, Senator, and past presidents shall have one vote in the Council. If a chapter or chartered association is represented by more than one delegate, the delegates may divide their one vote (into halves or thirds). (Art. IV, Sec. 3)

2. All questions concerning institutions recommended for the installation of a chapter must be submitted electronically to the Committee on Qualifications by 12:00 noon (Eastern Time) on Friday, August 3rd. Any questions not submitted by this deadline will not be considered by the Committee.

3. All resolutions must be submitted electronically to the Committee on Resolutions by 12:00 noon (Eastern Time) on Friday, August 3rd. Any resolutions not submitted by this deadline will not be considered by the Committee. The Committee on Resolutions will review submitted resolutions and either refer to the Senate or bring to the floor of the Council as described in Art. X, Sec. 3 of the Constitution of the Phi Beta Kappa Society, and Bylaw 10 of the Bylaws of the Phi Beta Kappa Society.

4. Tellers, who shall be appointed by the President, shall supervise the election and report the results thereof to the President. To the Council, the President shall announce only the name of the candidate elected.

5. A delegate who wishes to speak shall address the President; when recognized by the President, a delegate shall state their name along with their affiliation and speak from the area of their seat.

6. All motions, except interrupting motions, shall be presented in writing to the President, who serves as presiding officer, and the Secretary and shall be signed by the maker of the motion.

7. For each debatable question, no delegate shall speak longer than two minutes at any one time, and no delegate shall speak more than twice to the same debatable question without the consent of the assembly by a two-thirds vote without debate; no delegate may speak a second time on the same debatable question so long as any delegate who has not spoken on that question desires the floor.

8. The minutes of the Council meetings shall be approved on at the subsequent meeting of the Phi Beta Kappa Senate and distributed electronically as approved.

9. Electronic devices shall be silenced or placed in vibrate mode during all meetings.
10. Identification badges shall be worn for admission to all meetings.

11. In accordance with Bylaw 8 of the Bylaws of The Phi Beta Kappa Society, the rules contained in the current edition of *Robert's Rules of Order Newly Revised* shall govern the meetings in all cases to which they are applicable and in which they are not inconsistent with the Constitution and Bylaws of the Phi Beta Kappa Society and these standing rules.
**Triennial Council Breakout Sessions**

**Session 1**

**Chapter Track**

*Pitch Perfect: Making the Case for Administrative Support*

Support from your administration for your chapter is crucial to continued success. Learn the best way to ask for assistance, suggestions that don’t involve money, and approaches to get the administration more invested in your chapter!

**Association Track**

*Shake It Up: Programming Beyond the Lecture*

The traditional lunch and lecture is a great annual program, but the best way to engage broad audiences is to offer a range of different events. Consider hosting a Key Connections gathering, adopting the (En)Lightning Talks model, partnering with a chapter for a Visiting Scholar, hosting networking receptions, and more!

*Handing Over the Keys: Board Building and Succession Planning*

It’s tough to be the only person running an association, so fielding a strong team is vital to your success. Learn how to identify new leaders, build succession plans, and ensure a sustainable system of leadership.

**Joint Session**

*Finding Your Voice: Hosting Conversations on Free Expression*

Throughout its history, the Society has been committed to freedom of thought and expression. Today, given the proliferation of free speech controversies across the country, both chapters and associations have an opportunity to play a role in fostering dialogue about this challenging topic that goes beyond sound bites and headlines.

Come to this session to interact with colleagues who have sponsored events highlighting the issue of free expression and share your own thinking about how best to engage students, faculty and community audiences on this important topic. Secretary/CEO Frederick M. Lawrence, himself a nationally known expert on the law of free speech, will moderate the discussion, as we consider Phi Beta Kappa’s role moving forward.

**Session 2**

**Chapter Track**

*Looking for Help in All the Wrong Places?: Engaging Faculty and Staff on Campus*

One of the most frequent requests we receive in the national office is asking for help in identifying PBK faculty and staff on campus. In this session, we’ll share resources we use to identify faculty, ideas on creating an identification process, and best practices from chapters using innovative solutions.

*Induction Junction: What's Your Function?*

Add some pomp to your circumstance with an induction ceremony that will leave a lasting impression on your members and kickstart their lifelong connection with Phi Beta Kappa. We will discuss ideas for our new induction script and fellow chapter officers will share best practices and ideas.
Association Track

Keeping Up With Your Key Connections: Engaging Young Professionals
Key Connections was a great success in 2017, and we look forward to an even greater impact this year. More than anything, Key Connections proved that there is an interest from young professionals in engaging with Phi Beta Kappa and with each other. Join a discussion on strategies and examples of successful young professional events, networking, and mentorship programs.

Joint Session

Better Together: Chapter and Association Collaboration
We're all in this together - in addition to the national office, you're connected to a network of passionate volunteers at 286 chapters and 50 alumni associations. Join this session for discussion on opportunities to collaborate with other PBK members in your area, and best practices for easy ways to collaborate.
COUNCIL VISITING SCHOLAR LECTURES

The Phi Beta Kappa Society held three 10-minute presentations on Thursday, August 2, 2018. These presentations were modeled after the (En)Lightening Talks series launched this year by the Visiting Scholars program.

The first presenter was Dr. David Haberman, professor of religious studies at Indiana University, who gave a talk entitled “The Thrill of Encountering a Coincidence.” He specializes in Hinduism and has spent many years conducting ethnographic and textual research in India. Much of his work, supported by Guggenheim, Fulbright, and ACLS fellowships, is centered on the culture of Braj, an active pilgrimage site in northern India long associated with Krishna. His current research involves the relationship of religion, ecology, and nature, with a focus on Hindu attitudes and practices.

The second presenter was William Bialek. The John Archibald Wheeler/Battelle Professor in Physics, and member of the multidisciplinary Lewis-Sigler Institute for Integrative Genomics at Princeton University, he delivered the (En)Lightening version of his lecture, “Life is Like A River: Moving Beyond Metaphors in Physics and Biology.” He is also the founding director of the Initiative for the Theoretical Sciences, The Graduate Center, CUNY. A theoretical physicist interested in the phenomena of life, he is known for his work emphasizing the approach of biological systems to the fundamental physical limits on their performance. His research has contributed to our understanding of coding and computation in the brain.

The third and final presenter of the evening was Jennifer Hochschild, Henry LaBarre Jayne Professor of Government at Harvard University and Professor of African Studies at Harvard College, who delivered a talk entitled “The Paradox of Genomics: A Revolutionary Science with No Political Valence.” Her research and teaching center on the intersection of American politics and political philosophy, particularly in the areas of race, ethnicity, and immigration, and on the developing politics and ideologies around the societal use of genomic science.

The Society also offered a full-length Visiting Scholar lecture from Barbara Grosz. Her lecture entitled “Intelligent Systems: Design and Ethical Challenges” was delivered on Friday, August 3. Grosz is a Higgins Professor of Natural Sciences in the School of Engineering and Applied Sciences at Harvard. She was the founding dean of science and then dean of Harvard’s Radcliffe Institute for Advanced Study. She is known for her pioneering research in natural language processing and in theories of multi-agent collaboration and their application to human-computer interaction; and she is recognized for her role in the establishment and leadership of interdisciplinary institutions and for her contributions to the advancement of women in science.
COUNCIL BANQUET
August 4, 2018

The 45th Triennial Council Banquet was held the evening of Saturday, August 4 in the America Ballroom of the Westin Copley Place.

During the Banquet, the Distinguished Service to the Humanities Award was awarded to Director Lonnie Bunch III for his significant and lifelong contributions to the field of history.

Director Bunch is the founding director of the Smithsonian’s National Museum of African American History and Culture. A widely published author, Bunch has written on topics ranging from the black military experience, the American presidency and all-black towns in the American West to diversity in museum management and the impact of funding and politics on American museums.

In his address, Director Bunch spoke about the founding and historic journey of the Smithsonian’s National Museum of African American History and Culture, a journey that began with nothing more than a vision. It is now the most diversely visited museum in the world. He linked museums to the humanities, and the ability for people to understand complex questions and answers.
MINUTES OF THE PHI BETA KAPPA DISTRICT MEETINGS

NEW ENGLAND DISTRICT

District Chair Carol O’Donnell called the meeting to order at 2:15 p.m.

Following introductions of all in attendance, each of the candidates for office spoke to their experience and interest in serving Phi Beta Kappa. The candidates present were Peter Quimby candidate for Vice President, Steven Miller candidate for Senator-At-Large, Howard Segal candidate for New England District Senator, and Carol O’Donnell candidate for New England District Senator.

Minutes of the 44th Triennial meeting were approved.

Chair O’Donnell invited delegates to give updates on their chapter or association including challenges, celebrations, and topics of interest.

The updates included:
- Discussion on raising awareness of PBK among students: examples from Clark University, Colby College, Williams College, and Bowdoin College.
- Discussion of gender inclusion in induction language and concern for being gender neutral: example from Bowdoin College. Laura Hartnett agreed to send out current language to chapters for recommendations on changes.
- Discussion on induction ceremonies and timing: examples from Amherst College, University of Maine, Williams College, and Colby College. The discussion included the challenge of grades that are submitted late, especially from study abroad programs, and how to work around this challenge.

Following this engaging discussion we heard from two recent Dartmouth PBK graduates who were invited to participate in the triennial.

Secretary/Treasurer Molly Stapleton presented the treasurer’s report: Current balance in the district account is $2,352.73.

Election of New England District officers:
The following officers were elected at the 44th triennial
Carol O’Donnell, Chair
George Markowsky, Vice Chair
Molly Stapleton, Secretary/Treasurer

George Markowsky moved out of the district during the summer of 2017. The Vice Chair position has remained vacant since that time.

Other executive committee members include
District Senator Howard Segal
Past District Senator Don Wyatt
Past President Kate Soule
Emeritus Joseph Gordon
Slate presented
Carol O’Donnell, Chair
Kate Soule, Vice Chair
Molly Stapleton, Secretary/Treasurer

Vote: All in favor, none opposed.
Chair O’Donnell then turned the meeting over to Laura Hartnett to lead discussion on strategic planning. Laura provided a list of question for small group discussion on the future and priorities of PBK. Each small group then shared their insights and visions with the large group.

Laura and Carol closed the meeting, adjourning at 3:15 p.m.

Respectfully submitted,
Molly Stapleton, Secretary/Treasurer
and Carol O’Donnell, Chair

In attendance:
MaryAnne Borrelli, Connecticut College
Ken Craig, Boston College
George Damien, Northern New England Association
Lindsay Flynn, Wheaton College
Karen Gillum, Colby College
Steven Horst, Wesleyan University
Linda Johnson, University of New Hampshire
William Karstens, Saint Michael’s College
George Levesque, Yale University
Margaret McClure, Fairfield University
Steven Miller, Williams College
Carol O’Donnell, New England District Chair and Greater Maine Association
Karl Fattig, Bowdoin College
Thomas Laage, Boston Association
Jessica Lu, Dartmouth College
Rafael Nunez, Dartmouth College
Peter Quimby, Senator-at-Large
Howard Segal, University of Maine and New England District Senator
Jacquelyn Sholes, Boston Association
Natasha Staller, Amherst College
Molly Stapleton, New England District
Kate Soule, Dartmouth College
Janet Tobin, Amherst College
Stephanie Yuhl, College of the Holy Cross

MIDDLE ATLANTIC DISTRICT

The meeting of the Middle Atlantic District, held at the Westin Hotel in Boston, Massachusetts, was called to order by Vice-President Douglas E. Norton at 2:15 p.m. on August 2, 2018. According to the attendance sheets provided, delegates from at least 30 chapters and three associations were present. Professor Norton welcomed the delegates and guests, and explained that, with regret, President Joseph W. Koterski was unable to attend.
The minutes of the 2015 District Meeting were accepted as circulated. A complaint was expressed about the three-year time gap between the meeting itself and the call for approval of the minutes of that meeting. It may be noted here that many of the delegates present were attending their first Triennial Council.

Secretary-Treasurer Vera L. Junkers presented the Treasurer’s Report. Dues had not been collected for the 2015-2018 triennium, as per the national office’s preference, but revenue was comprised of three late payments for the previous triennium as well as bank interest. As of July 17, 2018 the closing balance was $3123.12. The report was accepted.

The District Update and Report of Activities focused on details of the Symposium being organized. It will be held on October 17, 2018, at Fordham University in New York City. Professor Norton cited the District’s history of presenting symposia, and distributed promotional flyers, urging attendance at this interdisciplinary event entitled “Art and Justice.” The event is free, but registration is requested.

Professor Junkers, the District Senator, reported briefly on highlights of Senate activities. As a result of extensive discussions of Strategic Planning, detailed goals were established in three main areas: the campus experience of Phi Beta Kappa, the lifelong membership experience, and Phi Beta Kappa as thought leader, advocate, partner. An amendment to the Bylaws regarding election of Senators was proposed for a vote at the present Triennial Council. The Senate participates in quarterly conference calls.

The next item on the agenda was the election of District officers and representatives. On behalf of the Nominating Committee, Professor Junkers presented the slate, stated that no additional nominations (previously solicited from the constituency of the District) had been received by mail, and asked if there were any nominations from the floor. Jacques J. Ohayon nominated himself for an office. Ballots were distributed, with the following election results: President: Joseph W. Koterski (Fordham University), Vice-President: Jacques J. Ohayon (New York Association), Secretary-Treasurer: Vera L. Junkers (Hunter College; Dominican Academy), Representative for Upper New York: Lloyd D. Raines (Scarsdale/Westchester Association), Representative for Metropolitan New York: Christopher Koenigsmann (Fordham University), Representative for Pennsylvania/Delaware: Joseph G. Poluka (Delaware Valley Association).

The balance of the meeting was devoted to group discussions of Strategic Planning, chaired by Ann McCulloch, Director of Chapter and Association Relations.

Respectfully submitted,

Vera L. Junkers
Secretary-Treasurer

SOUTH ATLANTIC DISTRICT

Eva Caldera, Associate Secretary/Chief Operating Officer of the Phi Beta Kappa Society, opened the meeting and welcomed those attending. She thanked them for using a major part of our meeting time to help design the Society’s next Strategic Initiative. A list of registered delegates and others – including candidates for office, a past president, and representatives from a university being considered for a new charter – is appended to these Minutes.
Vice Chair, David Morrow then called the meeting to order and welcomed those present. He asked them to introduce themselves and their chapters or associations.

Two candidates for national office spoke briefly: Susan Carlisle (Metro Atlanta Association), a candidate for Vice President; and Michael Lubin (Emory University Medical School), a candidate for reelection as District Senator.

Minutes of the District Meeting at the last Triennial Council were unanimously approved as printed the 44th Council Bulletin.

George Pruden, in order to allow time for the activity, presented an oral summary of the following written report:

“Currently there are 53 chapters and 12 associations in our District, of which 42 chapters (79%) and 10 associations (83%) have registered delegates. If you have not initialed one of the sign-in sheets or in case you are not listed, added your name, affiliation, and e-mail address in the blank spaces on one of the sheets, please do so before you leave. A list of those attending will be included in the Minutes that will be submitted to become part of the official Triennial Bulletin.

We have a sufficient number of delegates to conduct the business of the District.

“As has been the case in at least the last five Triennial Councils, a university in our District has been recommended to house a new chapter. This year, the honor belongs to the University of South Florida. I believe two representatives are with us today: Charles Adams and Ralph Wilcox. Would you please stand and let our delegates know who you are. We wish you well and welcome you to what we hope will be the first of many District Meetings.

“I feel obliged to point out that should the delegates support the Committee on Qualifications and vote to grant a charter for a chapter at the University of South Florida, our District will once again have the distinction of containing both the oldest – The College of William and Mary (the “grand alpha”) – and the newest chapter in the Phi Beta Kappa Society. Our district already contains the largest number of chartered associations, and with the addition of one more chapter, we will be one of the districts with a high-than-average number of chapters.

“There has been little financial activity, and our bank account stands at $202.83. Some years ago we assessed dues from each chapter and association in order to have funds to make modest grants to enhance the visibility of Phi Beta Kappa on campuses and in communities. We stopped asking for dues when the Society provided a $2500 stipend. Perhaps it is time to ask for a similar infusion so we can resume our grant program.

“Respectfully submitted, “George B. Pruden “Secretary-Treasurer”

George Pruden, chair of the District Nominating Committee (including Catherine Griggs and David Morrow) presented the following slate and noted that all states and the District of Columbia are represented:

Chair - David Morrow, Morehouse College (Georgia) Vice
Chair - Alan Stolzenberg, West Virginia University
Secretary-Treasurer - George B. Pruden, Coastal Georgia-Carolina Association District
Board Members:
   Angela Draheim, St. Mary’s College of Maryland
   Melissa L. Johnson, University of Florida
   Lynn Laufenberg, Sweet Briar College (Virginia)
   Darlene May, Wake Forest University (North Carolina)
   Alan Stozenberg, West Virginia University
   David H. Zoellner, Lowcountry (SC) Association
David Morrow, as provided in the District Bylaws, called for nominations from the floor. Jeanne Toungara (Howard University and Chair, Council Nominating Committee) nominated Emily Kugler (Howard University) as Secretary-Treasurer. On a show of hands, George Pruden was elected. There being no other nominations from the floor, as motion to elect the remaining nominees by acclamation was seconded and passed unanimously. George Pruden summarized the following statement to recognize Catherine Griggs, outgoing District Chair who had decided not to be nominated for another term:

“I first met Catherine Griggs at the Triennial Council meeting in Austin, Texas, in 2009. She was elected a Vice Chair after serving a term on the Executive Council of this District. In 2012 she was elected Chair and served two terms. She was energetic and had good ideas. She strongly supported the idea of closer cooperation and collaboration between and among chapters and associations. She organized a special district meeting at the Society’s headquarters in 2007, though she was vice chair at the time. Later on, she organized a state meeting of chapters and associations in Florida, securing funding for travel grants and housing. As she is not able to be with us today due to recovery from knee surgery and has decided not to serve another term, it is fitting for us to acknowledge and show her our appreciation for her years of service. This action on your part will be made part of the official Minutes of this meeting and a copy will be sent to her to show her that she has not been forgotten and that we owe her a huge debt of gratitude for her dedicated leadership. I therefore call for a standing round of applause for Catherine Griggs.” The ovation was prolonged and enthusiastic.

David Morrow called for any new business. Jeanne Toungara voiced concern for the lack of communication from the District to chapters and associations during the past triennium. Several delegates expressed a desire to establish links between chapters. It was agreed that in the near future the Secretary-Treasurer will provide names and contact information for each state’s chapters and associations.

David Morrow turned the meeting over to Eva Caldera, who conducted a discussion and group activity to produce answers and ideas for the Society’s next Strategic Initiative, which will be used leading up to our 250th anniversary in 2016.

The meeting was adjourned at 3:45.

Respectfully submitted,
George B. Pruden, Secretary-Treasurer
A list of those registered (not all of who were present for the meeting);

**Chapter Delegates** (alphabetical by institution):

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
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<tbody>
<tr>
<td>Donald Williamson</td>
<td>American University / 2018 nominee</td>
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<tr>
<td>Cara Evanson</td>
<td>Davidson College</td>
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<td>Betsy Alden</td>
<td>Duke University</td>
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<tr>
<td>Carolyn Johnston</td>
<td>Eckerd College</td>
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<td>Helen Walton</td>
<td>Elon University</td>
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<tr>
<td>CJ Fleming</td>
<td>Elon University</td>
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<td>Jennifer Smith</td>
<td>Elon University</td>
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<tr>
<td>Louise Pettit</td>
<td>Emory University</td>
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<tr>
<td>Barbra Roller</td>
<td>Florida International University</td>
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<td>Jeremiah Fisher</td>
<td>Florida State University</td>
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<tr>
<td>Chris Healy</td>
<td>Furman University</td>
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<tr>
<td>Richard Davis</td>
<td>George Mason University LaKeisha</td>
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<td>McClary</td>
<td>The George Washington University</td>
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<td>Douglas McCabe</td>
<td>Georgetown University</td>
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<td>Linn Deavers</td>
<td>Georgetown University</td>
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<td>Milena Rodban</td>
<td>Goucher College</td>
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<td>James Arieti</td>
<td>Hampden-Sydney College</td>
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<td>Julie Pfeiffer</td>
<td>Hollins University</td>
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<td>Emily Kugler</td>
<td>Howard University</td>
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<td>Susan Halsall</td>
<td>James Madison University</td>
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<td>Kathleen Sindt</td>
<td>Johns Hopkins University</td>
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<td>Thomas McCreight</td>
<td>Loyola University Maryland</td>
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<td>Lydia Peterssson</td>
<td>Mary Baldwin College</td>
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<td>Michele Gribben</td>
<td>McDaniel College</td>
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<tr>
<td>David Davis</td>
<td>Mercer University</td>
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<td>David Morrow</td>
<td>Morehouse College</td>
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<td>Brian Peters</td>
<td>North Carolina State University</td>
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<td>Mark Malin</td>
<td>Randolph-Macon College</td>
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<td>Darcey Powell</td>
<td>Roanoke College</td>
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<td>Mona Phillips</td>
<td>Spelman College</td>
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<td>Angela Draheim</td>
<td>St. Mary's College of Maryland</td>
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<td>Lynn Laufenberg</td>
<td>Sweet Briar College</td>
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<td>Jennifer Paxton</td>
<td>The Catholic University of America</td>
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<td>Melissa Johnson</td>
<td>University of Florida</td>
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<td>Justin Lavner</td>
<td>University of Georgia</td>
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<td>Jennifer Magee</td>
<td>University of Mary Washington</td>
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<td>John Page</td>
<td>University of Miami</td>
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<tr>
<td>James Leloudis</td>
<td>University of North Carolina at Chapel Hill</td>
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<tr>
<td>Lynda Kellam</td>
<td>University of North Carolina at Greensboro</td>
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<tr>
<td>Benjamin Barnett</td>
<td>University of Richmond</td>
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<tr>
<td>D Holt</td>
<td>University of South Carolina</td>
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<tr>
<td>Marcia Childress</td>
<td>University of Virginia</td>
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<tr>
<td>Emily Cook</td>
<td>Washington and Lee University</td>
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<tr>
<td>Julie Markin</td>
<td>Washington College</td>
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<tr>
<td>Harry Finklea</td>
<td>West Virginia University</td>
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<tr>
<td>Anne Rasmussen</td>
<td>William &amp; Mary</td>
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<tr>
<td>Jodi Fisler</td>
<td>William &amp; Mary</td>
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Ann Wise, Director of the Arts and Science Initiative at the Phi Beta Kappa (PBK) national office, called the meeting of the East Central District of Phi Beta Kappa to order. The meeting took place during the 45th Triennial Council at 2:15 pm on Tuesday, August 2, 2018 in the Baltic Room of the Westin Copley Place, Boston, Massachusetts.

Amy Jones-Richardson, Vice President of the East Central District of PBK, welcomed the delegates on behalf of David Burkam, President of the District, who could not attend. Ms. Jones-Richardson outlined the agenda for the meeting, which she said would include a significant amount of time dedicated to program review for the national chapter.

Ms. Jones-Richardson asked if there were any District or At-Large Senate nominees that wanted to speak. An individual handed out postcards provided by Pamela Trotman Reid, a nominee for Senator-at-Large
who could not attend the district meeting. Pamela is the new president of the Greater Detroit PBK Association, and Amy stated that Janet was wonderful to work with so far in this capacity. Susie Park, a current senator, made a statement to the other delegates attending. She conveyed that the Triennial is fun and that the Senate works hard and has incredible leaders. Ms. Park showed her PBK hat and recommended it for purchase. She suggested attendance at the breakfast to meet prospective senators and remarked on the importance of PBK in these tumultuous times in our country and on our campuses. An individual advised that the Triennial is helpful for learning how the organization works at a national level. She said that both the staff and the leadership of PBK is active, engaged, and dynamic. Staff. They engage in advocacy for liberal arts and sciences at the highest levels. Judy Strauss Lipkin, a non-voting senator and the chair of committee of association delegates, also spoke. She praised Fred Lawrence and Eva Caldera for their leadership and both Ann McCulloch and Laura Hartnett for their work.

Approval of Minutes

Ms. Jones-Richardson presented the minutes of the 44th East Central District Meeting. A motion was put forth to accept the minutes. Multiple members seconded the motion. The motion was approved unanimously.

Activity Report

Ms. Jones-Richardson provided the activity report. She said that there were many emails and activity after the last Triennial but that activity did not continue. Ms. Jones-Richardson proposed to engage in more activity between Triennials in future.

Financial Report

Ms. Jones-Richardson stated that the East Central District has a balance of $2,313.99. Chapters and associations may present plans or proposals for funds from this balance.

Election of District Officers

Ms. Jones-Richardson inquired whether anyone wanted to self-nominate or nominate someone else as an officer of the East Central District. She stated that she (Vice President) and the David Birgim (President) could continue if no one was interested in taking those positions. She inquired whether Elizabeth Pardoe (Alpha of Illinois), the secretary for the district, had said whether she would be willing to continue. Ms. Pardoe was not in attendance at the Triennial. Deborah Rosenberg (Alpha of Illinois) said that Elizabeth was willing to do so if no one else offered. In the absence of any nominations or self-nominations, the current officers of the East Central District will continue in their positions until the next Triennial (pending acceptance by Elizabeth Pardoe).

Program Review

Ms. Jones Richardson said that the rest of the meeting would consist of a program review for the national office, led by Ann Wise. Ann Wise said that the last program review took place many years ago, and that the organization was long overdue for a look at the big picture. She explained that the national office planned to create a set of goals and priorities for PBK based on the program review. Ms. Wise outlined the method for the review in the meeting, which would consist of breaking into small groups (each
individual table), discussing specific questions, and then reconvening as a larger group to share ideas. One individual at each table would take notes to hand in as a record for the national office, while another individual at a table would present the ideas to the larger group. Each table would discuss questions 1, 2, and then either 3, 4, or 5 as indicated (each table had one of these questions marked on the sheet). The smaller groups discussed questions 1 and 2 on the questionnaire. The ideas presented in the larger discussions of each question are listed below.

A. Question 1: When you image the Phi Beta Kappa society in 2026, what do you envision?
   1. Students do not know PBK—increase presence
   2. More uniform support from colleges (including financial)
   3. Raise profile outside of academy
   4. Reach out to freshman
   5. Reduce or eliminate induction fees.
   6. Attendance/coordinate in district/talks/faculty level
   7. Bring social media up to date
   8. Study groups
   9. Juniors and seniors separately or together for induction
   10. Newly elected delegate triennial
   11. Leadership in PBK by faculty earlier in careers
   12. Broader demographic
   13. Positive or negative
   14. Communication among and between associations or chapters. New connections
   15. Role of PBK more advocacy for quality in education, liberal arts, out in front of issues of education in the country

B. Question 2: When you look forward to 2026, what do you see your chapter or association doing? How does that compare to what your chapter or association is doing today?
   1. Using early inductees to raise awareness
   2. Updated ways of sharing information.
   3. make chapters more visible on campus.
   4. Collaboration
   5. Advocacy on state level
   6. We all are having problems with attendance, getting people to show up at meetings, faculty vs. students

C. Question 3: For today’s students, what is the value of membership in Phi Beta Kappa?
   1. Students that accept already know or have been educated on the honor and agree, intellectual recognition.
   2. Keeping them engaged after they graduate
   3. Value membership ultimate credential—employer. Lifelong learning. Career center determining that value. (Key that opens the door to lifelong opportunities from national chapter)

D. Question 4: How can we offer our members, especially the next generation, ways to connect their liberal arts and sciences education to their aspirations to have productive careers and meaningful lives?
1. It’s important to show students the connection between different kinds of disciplines, for example science and writing.
2. Lifelong learning and its importance and being competitive in global economy
3. Figuring out how to get message out to students that this is important
4. Educating public officials to valuing liberal arts and arts and sciences

E. Question 5: How might we offer our members ways to engage in lifelong learning and to encourage public appreciation for Phi Beta Kappa’s values in our democracy?

1. National organization to push back against ideas that a college degree is more than a vocational training. Advocate for the liberal arts.
2. Ann Wise: There is an arts and sciences advocacy toolkit available. She will talk about it more on Saturday morning.

The meeting was adjourned at approximately 4:30 pm.

Respectfully submitted,
David Burkam, Chair

NORTH CENTRAL DISTRICT

The meeting of the North Central District was called to order at 2:15 p.m. in the Courier Room at the Westin Hotel in Boston on August 2, 2018.

In attendance were the following officers:
District Chair: Robert André LaFleur
District Secretary: Judith Lynn Sebesta (in absentia)
District Treasurer: Brian Lawson (in absentia)
District Senator: Calvin Van Niewaal

In attendance were the following Representatives of Chapters and Associations:
Beloit College: Robert André LaFleur
Carleton College: Christopher Tassava
Coe College: David Nordmann
College of Saint Benedict-Saint John’s University: Clark Cotton
Cornell College: David Yamanishi
Creighton University: William Stephens
Grinnell College: Cornelia Mease
Gustavus Adolphus College: Elizabeth Jenner
Hamline University: Arthur Guetter
Iowa State University: Joseph Kupfer
Kansas State University: Louise Benjamin
Macalester College: Terence Boychuk
Marquette University: James South
Omaha Nebraska Association: Jenni L. Schlossman
Saint Catherine University: Meghan R. Mason
Saint Olaf College: Adam Berliner
Twin Cities Association: Patti Marrinan
University of Iowa: Roland Racevskis
University of Kansas: Anne Wallen
University of Minnesota: Meaghan Stein
University of Missouri: Carlyn Trout
University of North Dakota: Geraldine Dunnigan
University of South Dakota: Karen Koster
University of Wisconsin, Madison: Catherine Stafford
University of Wisconsin, Milwaukee: Suzanne Weslow
Washington University, St. Louis, Missouri: Vince Sherry

A sharply abbreviated business meeting was followed by a longer session in which the group discussed the near-term and medium-term future of Phi Beta Kappa.

**Business Meeting**

Robert André LaFleur introduced himself as chair and circulated the minutes of the last meeting and an attendance sheet, asking each person for an introduction, and to explain their affiliation. He asked for approval of the minutes from our 2015 meeting. The minutes were approved.

Cal Van Niewaal, North Central District Senator, spoke to the group. He stressed that reports be filed by each chapter in a timely fashion. Each chapter’s executive committee should work together on it, and it should be a reflection of the year’s activity. Two Senate members read each report, and the Senate discusses reports as part of their business. Senator Van Niewaal also stressed that we should let him know how he can serve the district, and reminded the group of his contact information.

Robert André LaFleur then reported on district work during the past three years. First, he asked for acknowledgment of Judith Sebesta’s years of service to both Phi Beta Kappa and, in particular, to the North Central District.

LaFleur then described the ongoing work on the development of a North Central District website. He has worked with several Beloit College students to create not only a website, but also a better means of connection between the chapters and associations of the North Central District. This is by no means an easy task, he emphasized, since the district is vast and the makeup of chapter and association leadership keeps changing.

He described plans to enhance connections between North Central District chapters and associations in the coming triennium, and vowed to work with other districts to find a way to make this regional level of PBK organization work as effectively as the national organization, on the one hand, and the local organizations, on the other. LaFleur echoed Cal Van Niewaal’s exhortation to keep connections current, so that communications can be kept current.

The district established a Speaker’s Bureau several years ago, with PBK members of some chapters offering to make presentations with travel/lodging expenses paid out of the District money, but we had no requests. LaFleur emphasized that this will be a priority for the coming triennium.

The treasurer’s report recorded no transactions and a balance of $1,571.00

Election of officers followed. Robert LaFleur was nominated for another term as chair by Cal Van
Niewaal, and it was seconded. There were no other nominations, and the election was by acclamation. Barry Lawson (Twin Cities Association; not present) had expressed to LaFleur that he would be willing to serve another term. Cal Van Niewaal nominated and Demmeridge (Cornell College) seconded. Lawson was elected by acclamation. For the secretary position, Meghan Stein (St. Catherine University) self-nominated, and it was quickly seconded. She was elected by acclamation.

The rest of the meeting was devoted to group discussion of Phi Beta Kappa triennial visionary and strategic planning. Each table formed a group and focused on strategic planning in anticipation of the 250th year of Phi Beta Kappa.

The meeting was adjourned at 3:25 p.m.

Respectfully submitted,
Robert André LaFleur, District Chair (based upon notes taken by an Acting Secretary)

SOUTH CENTRAL DISTRICT*

The meeting was called to order at 2:15 pm by Executive Assistant to the Secretary, Jen Horneman. She welcomed the delegates and thanked everyone for their service to the Society. She outlined the agenda for the meeting and noted that there would be a strategic planning session at the end. She then turned the meeting over to the District officers.

District Business:

The minutes from the district meeting at the 2015 Triennial Council were approved.

Activity Report:
In 2012 the District received a $2,500 grant from the Society and it was placed into an account managed by the treasurer. In 2016 Mary Meredith, the District Treasurer, stepped down. Because the District officers were unable to take on the responsibility of the money, it was placed into a Wells Fargo account in District Senator Susan K. Hagen’s name until a time when the money could be fully distributed. In accordance with a 2015 action by the District, projects grants of $500 each were awarded to the chapters at Millsaps College, Oklahoma State University, Tulane University, and the Kentuckiana association.

Due to bank fees, the remainder of this account is currently losing money. At the meeting it was suggested that the District vote to distribute the remaining funds to chapters as scholarships for membership fees and close the account. Those present voted and approved the suggestion. The chapters chosen to receive funds were the Alpha of Arkansas, Alpha of Louisiana, and Beta of Arkansas.

The final District item was the election of District Officers. Keri Myrick from the University of Houston was elected as chair. Brian Brox from Tulane was elected as Secretary.

Strategic Planning:
After the District business was concluded, the remaining time was given to the Strategic Plan discussion. The Districts had been asked for their input on the Society’s new strategic plan. The district members spent a few minutes discussing the ideas and themes of the new strategic plan.

The meeting was adjourned at 3:15.

Respectfully submitted,
The Phi Beta Kappa Society Staff

*These minutes were recreated in 2020 by Aurora Sherman, Executive Assistant to the Secretary, from notes taken and with assistance from those in attendance. Ms. Sherman was not present at the meeting.

WESTERN DISTRICT MEETING

The Western District meeting was called to order by the Chairperson, Ann-Marie Anderson, Esq., at 2:15 p.m. on August 2, 2018.

All those present introduced themselves, signed in and/or appeared on the appropriate roster. Ann-Marie Anderson, Esq., Chairperson, Western District and President Metropolitan Phoenix Association; Bette Harris, Southern California Association; Linda Willenberg, Puget Sound Association; Paul LePore, Arizona State University; Ed Ray, Oregon State University; Eric Nye, University of Wyoming; Virginia Trimble, U. Cal. Irvine; Mary Turner Gilliland, Northern California Association; Austin Deakins, Oregon Association; Todd Sammons, University of Hawaii; Todd Breyfogle; Ted Lindeman, Colorado College; Kevin Gable, Oregon State; Robin Romans, USC; Charles Kamm, Scripps College; Patricia Rettig, Colorado State Univ.; Carolann Bennett, Southern California Association; Theresa Le, Southern Nevada; Harrison Owens, Puget Sound Association; Renee Baran, Occidental College; Karl Johnson, Pomona College; Chad Leahy, University of Denver; Steven Morics, University of Redlands; Edward Rubin, University of Utah; Karen Olson, UC Davis; Daniel Sheehan, Univ. of San Diego; Mary Duggan; Jason Nielsen, UC Santa Cruz; Diane Palese, UC Santa Cruz; Mark Tendall, University of Washington; Heidi Tilghman, University of Washington; Megumi Makino-Kanchoiro, University of Hawaii; Carol Frost, University of Hawaii; Andrea Dobson, Whitman; William Beardsley, Puget Sound; Alyssa Ferguson, Washington State University; Kevin Hatfield, University of Oregon; Mary Gilliland, Northern California Association; Gregory Lanier, University of New Mexico.

Chairperson Anderson moved for approval of the Western District Meeting Minutes from the 2015 Triennial Council Meeting. Ms. Bette Harris seconded the motion and the minutes were approved.

Chairperson Anderson introduced the Phi Beta Senate candidates in attendance, Dr. Edward Ray of Oregon State University and Dr. Eric Nye, University of Wyoming.

Chairperson Anderson requested any District Activity Report and Treasurer’s Report, of which there were none.
Chairperson Anderson solicited nominations for the Western District Officer Positions. Bette Harris, Southern California Association nominated Chairperson Ann-Marie Anderson, Esq. for re-election as Chairperson, Western District. Edward Ray, Oregon State University seconded the motion. Chairperson Ann-Marie Anderson, Esq. was unanimously re-elected as Western District Chairperson.

Virginia Trimble was nominated for the position of Secretary, Western District (by Paul LePore, Arizona State University). Ann-Marie Anderson, Esq. seconded the nomination, and Virginia Trimble was elected Secretary.

There were no nominations submitted for the positions of treasurer or vice-president.

The meeting attendees then broke into 6 small lively groups, as the Phi Beta Kappa Staff led a series of Strategic Planning Session exercises. The 6 groups each brainstormed and presented their group’s ideas in the following general areas: (i) How can Chapters best raise their profile, increase PBK invitation acceptance rates, and consider/effectuate endowing/paying for new Betes; (ii) How can Associations best raise their profile and engage with their alumni community and their area university communities; (iii) How can Chapters and Associations best diversify their communities; (iv) What are some interesting and successful association and chapter programming experiences?; (v) How can the Phi Beta Kappa Society best support these ideas and goals?

The meeting was adjourned at 3:25 p.m.

Respectfully submitted,
Ann-Marie Anderson, Esq., Acting Secretary and Western District Chairperson
The Committee of Association Delegates convened on Thursday, August 2, 2018 at the Westin Hotel in Boston, Massachusetts. The meeting was called to order by the Chair, Judi Strauss-Lipkin, at 3:30 pm. She took a moment to introduce the members present.

The first order of business was to approve the minutes from the previous Triennial. The second item on the agenda was the election of officers. Judi Strauss-Lipkin will continue to serve as chair, and Elizabeth Marshall Anderson will continue to serve as secretary. When the committee business was completed, the Chair passed the meeting over to Laura Hartnett from the National Office.

Ms. Hartnett gave a brief presentation on the current state of Phi Beta Kappa Associations. This was followed by a discussion, led by Ms. Hartnett, on dues, fees and fundraising. She also led a discussion on how associations are collecting dues from members. The committee also shared best practices on fundraising, and how to overcome challenges.

The final item of business was a series of presentations highlighting the successes of Phi Beta Kappa Associations led by Ms. Hartnett. Many Associations have run very successful projects and events, and this was an opportunity for them to share their insights with the committee.

The meeting was adjourned.

Respectfully submitted,

The Phi Beta Kappa Staff

*These minutes were created in 2020 by Aurora Sherman, Executive Assistant to the Secretary, from a draft agenda with assistance from members present during the meeting. Ms. Sherman was not present at the meeting.
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